

Keith W. Dares

Keith has been involved in various capacities of Emergency Management for over 25 years. For ten years Keith has been a professional Emergency Manager, employed as the Disaster Specialist and Business Continuity Manager for the Nova Scotia Department of Health. Drawing from skills and experience stemming from national and international training, personal study, and certification in Business Continuity Management, Keith offers consulting services in: Emergency Management, Business Continuity Management, Project Management, Training and Exercises, Emergency Operations Centre design and operation, Telecommunications solutions and Strategic Planning.

Specializing in health related emergency preparedness and disaster management, Keith's many skills and experiences enable him to bring focus on the relevant issues in preparing for, and managing, disasters in general, as well as community emergency planning. Keith has written and been involved in the creation of Emergency Response plans, Business Continuity plans and Project plans as well as the designing of jurisdictional Emergency Management Models, Command & Control Models, and Roles & Responsibilities frameworks. He has conducted Hazard, Vulnerability & Risk Assessments, Site Hazard Assessments and Business Impact Analyses to assist and educate communities in managing and increasing their Disaster Threshold.

Keith is actively involved in emergency preparedness and emergency management, not only in his home province of Nova Scotia, but also on national and international fronts, having been involved in Emergency Responses to international disasters. He was a partner in authoring Canada's National Framework for Health Emergency Management, and has designed and implemented the Health Emergency Management Model for Nova Scotia. Keith has a passion for Personal Preparedness: "It is a corner stone of emergency planning and response, and besides, it just makes good sense!"

Keith W. Dares Consultant Emergency Management

For your Emergency Management requirements or to arrange comprehensive presentations, please contact,

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EMERGENCY PREPAREDNESS & PLANNING



KEITH W. DARES CONSULTANT

YOUR PREPAREDNESS
PARTNER

TEL: 902- 999 -1959

Specializing In

All Hazards Emergency Planning
Business Continuity Planning
Business Impact Analysis
Command & Control Models
Consequence Management
Crisis Management
Emergency Operations Centre Design / Management
Emergency Response Planning
Emergency Response / Operations Management
Exercise Design, Delivery and Evaluation
Framework/Model Development
Hazard,/Vulnerability,/Risk Assessments
Infrastructure Design
Mitigation Research, Implementation and Management
Legislative Reviews
Plan Review and Evaluations
Policy Development
Post Event De-briefings
Program Development
Project Initiation
Recovery Strategy Development
Site Assessments
Speaking Engagements, Conferences, Info-Sessions
Stakeholder Engagement
Strategic Management
Training
Working Group Facilitation



APPOINTMENTS

- NS Swine Flu Outbreak EOC (2009)
- EOC Manager, NS Mumps outbreak (2007)
- Health Worker Strike Contingency Planner
- NS Dept. of Health Business Continuity Management Project Manager
- Chair of the NS Health System Emergency Planners Working Group
- Exercise Designer for the HRM/CDHA Pandemic/BCM Exercise
- National Transportation Sub-Committee Member, PHAC
- 2005 Rapid Assessment Team, Republic of Guyana Flood Disaster, FCM & CIDA
- National Emergency Stockpile System (NESS) Content Review Committee, PHAC
- Member of the Canadian Assessment Team assessing the World Health Organisation, (WHO) CBRN Plan Assessment Tool, PHAC/WHO
- PHAC, Mass Fatality Training Course Planning Committee
- HRM CBRN Team Executive Committee
- National Smallpox Contingency Plan Oversight Sub-Committee, Health Canada
- National Health Network Member, PHAC
- National Forum Member, PHAC
- Council of Health Emergency Management Directors, (CHEMD) PHAC
- Chair, Emergency Health Services Advisory Committee, Health Canada
- 'Sept 11' Terrorist Air Diversion - NS Response
- Board of Directors, Special Care Emergency Preparedness Association, SCEPA
- Member / Chair of various Emergency Management and Pandemic Influenza Planning committees
- Departmental Emergency Planning Officer
- Emergency Health Service Representative to the Provincial Contingency Planning Committee for Migrant Arrival
- Shearwater International Air Show, (SIAS) Disaster Response Team
- Exercise Design Committee member, Halifax International Airport Authority 'Exercise Spring Air'
- Y2K Contingency Planning Committee
- Paramedic Strike Contingency Management Committee
- 'Operation Parasol', NS Kosovar Relief Effort
- 'Swiss Air 111' Response
- Federal/Provincial/Territorial Emergency Services Provincial Director, Health Canada
- Emergency Health Services Advisory Committee Member, Health Canada
- Program Administrator - National Emergency Stockpile System, Health Canada/NS,
- Collaborative Course Instructor, Basic Emergency Preparedness (EMO NS)

EMERGENCY MANAGEMENT

Keith's Emergency Management "Ladder Model", a linear, progressive hierarchical approach to Holistic Emergency Management, lends itself to being comprehensive and sensitive to each Community's needs. This model incorporates all essential and critical components of Emergency and Business Continuity Planning into a process that systematically builds upon each step to yield a complete and comprehensive emergency management infrastructure and system that will be in place when called upon.

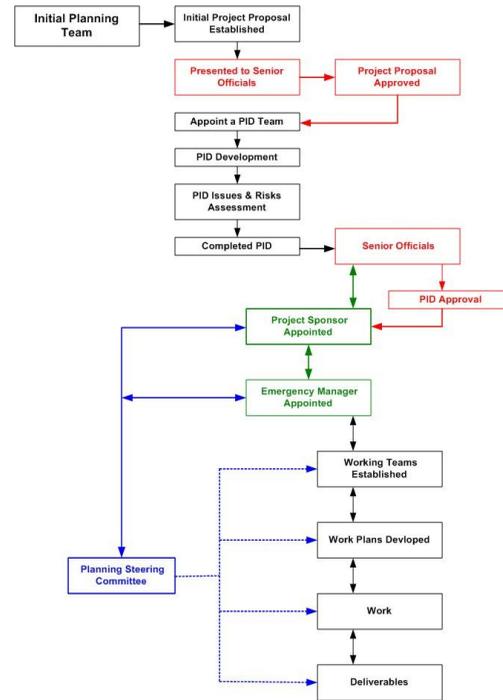


The ladder model allows for the full integration of a community's response obligations, and ensures the critical business functions are sustainable. The model accommodates the two primary supporting planning initiatives that are joined together by the 'rungs' of work that are essential for completeness and success. These two planning initiatives should be worked on simultaneously, as there are horizontal dependencies at various levels.

Emergency / Business Continuity Management, like a good ladder, requires robust supports and strong interconnected rungs to ensure that the two plans are complete, relevant and collaborative. A community must be well prepared and be in the best position to respond and sustain itself throughout extreme events, while at the same time be resilient and capable of recovery and restoration of services post event. Comprehensive Emergency Management will provide a stable and consistent platform for managing adverse events.

STRATEGIC PLANNING

The starting point is to develop a strategic model, garner Senior Leadership support and establish an Emergency Management functionality within the community. This is accomplished by developing a solid Project Initiation Document, a Project Plan and by building solid relationships with many key stakeholders.



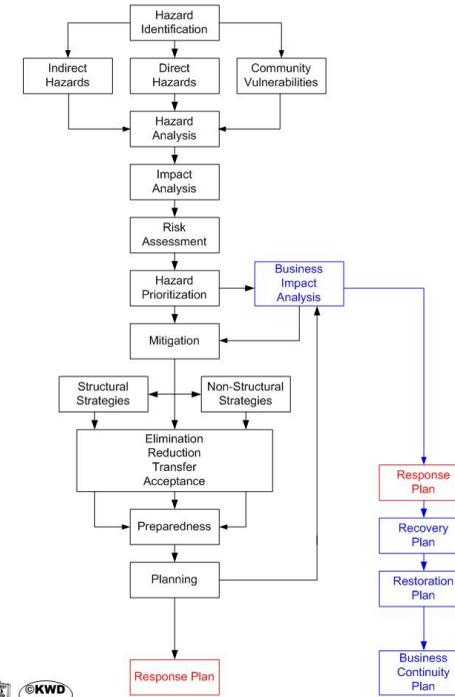
EMERGENCY RESPONSE PLANNING

Following the principles of Comprehensive Emergency Management within an "All Hazards" framework, Keith analyzes, evaluates and weighs a Community's abilities and coping resources against potential hazards and threats through a complex Hazard, Vulnerability Risk Assessment process. This process undertakes Site Evaluation Assessments and explores Mitigation Strategy options to develop a comprehensive All Hazard Emergency Plan unique to the Community.



BUSINESS CONTINUITY PLANNING

Every community, be it a town, city, organization, or business, has fundamental functions that are critical to its sustainability. Business Continuity Management allows a community to build resilience, sustainability, and security for its future when threatened with an overwhelming event.



PREPAREDNESS

Being Prepared starts with you, your family, your community, your mindset.

Being self-prepared allows for a level of security knowing that you and your family can 'weather the storm'. This philosophy applies to communities, organizations, and businesses as well. Having community members prepared develops a resilience that increases sustainability. Having members personally prepared helps relieve anxieties and worries about families that are separated during crisis and allows members to focus on tasks at hand during an emergency.

Having Communities prepared for emergencies yields measurable benefits: reduction of the impacts, effect and cost of disastrous events. Preparedness also supports a speedy and early recovery, and restoration of critical services, amenities and functions, in a predictable and timely fashion.

MITIGATION

Once the Hazards have been identified, their impact fully understood, appreciated and compared against the Community's vulnerabilities, possible solutions for eliminating or reducing the impacts can be considered. The goal is to position the community to have a greater Disaster Threshold, making it less vulnerable and better able to cope with the extreme event. Mitigation is primarily concerned with preventing or reducing the effects of a harmful interaction by developing strategies or activities that reduce or eliminate the risk of hazards, and can take form as either Structural Mitigation, (ie: infrastructures & resources) or Non-Structural Mitigation, (ie: behaviours, training & policy).

EVALUATION

A comprehensive review of all plans should be conducted at the conclusion of every event, exercise or on an annual basis and should be inclusive of EOC Log Books, Master Event Logs, Hotwash & De-Brief minutes and reports. An evaluation of performance, infrastructure and processes must be conducted and compared against what actually occurred during the event / exercise and what is written in the plan(s) through a gap analysis process. Appropriate, approved changes are then made to the plan and validated via component or system testing, or targeted exercises.



*Traveling the Globe
to help you
Prepare*